

**FISCAL YEAR 2015-2016  
FINAL BUDGET**



**Presented to the Library District  
Joint Powers Authority Board**

**June 2015**

JPA-3  
06/04/2015

## JOINT POWERS AUTHORITY BOARD TRANSMITTAL

**DATE:** June 4, 2015

**TO:** Joint Powers Authority Board

**FROM:** Nancy Howe, County Librarian *NH*

**SUBJECT:** ADOPTION OF FISCAL YEAR 2015-2016 LIBRARY BUDGET

**APPROVED**

ACCEPTED

PENDING

DENIED

PRESENTED

MODIFIED

BY THE SANTA CLARA COUNTY LIBRARY  
DISTRICT JOINT POWERS AUTHORITY

BY:

*Cynthia Rios Garcia*  
SECRETARY

DATE:

*6/4/2015*

### RECOMMENDED ACTION

It is recommended that the Board adopt the Fiscal Year 2015-2016 Final Library Budget.

### BACKGROUND/REASONS FOR RECOMMENDATION

The Library District's revenues are expected to continue growing modestly. As a result, the Library is able to develop a budget that maintains existing hours and services, while adding additional staff to meet additional demand expected in the upcoming fiscal years.

The approval of this budget is expected to be sustainable over the five-year forecast period:

| FISCAL<br>YEAR | Operating Cost | Revenue    | Surplus   |
|----------------|----------------|------------|-----------|
| 2014-15        | \$ 36,235,793  | 37,452,472 | 1,216,679 |
| 2015-16        | \$ 39,325,511  | 38,523,494 | (802,017) |
| 2016-17        | \$ 38,649,828  | 39,476,375 | 826,547   |
| 2017-18        | \$ 39,690,727  | 40,455,437 | 764,710   |
| 2018-19        | \$ 40,761,192  | 41,461,417 | 700,225   |

## CONTENTS

|                                                         | Page |
|---------------------------------------------------------|------|
| Requested Budget Summary.....                           | 1    |
| Expenditure and Revenue Comparison Charts.....          | 2    |
| Four-Year Recap of Revenue and Expenditure.....         | 3    |
| Revenue Projection Fiscal Year 2015 – 2016.....         | 4    |
| Four-Year Revenue Trend Chart.....                      | 5    |
| Personnel Request .....                                 | 6    |
| - Personnel Cost Allocation by Location .....           | 7    |
| - Ten-Year Recap of Personnel FTE .....                 | 8    |
| Services & Supplies, Facilities, and Books Request..... | 9    |
| - Book Allocation by Location .....                     | 10   |
| Fixed Asset Request.....                                | 11   |
| Budgeted Reserves.....                                  | 12   |
| Rebudget of Unspent Fiscal Year 2014-2015 Funds.....    | 13   |
| Library Formula Fiscal Year 2015-2016.....              | 14   |

# Santa Clara County Library District - Fiscal Year 2015-2016

## REQUESTED BUDGET SUMMARY

### Estimated Revenue:

|                              |                          |
|------------------------------|--------------------------|
| Property Taxes               | 30,566,029               |
| State Sources                | 46,000                   |
| Special Tax                  | 5,818,256                |
| City/ County Contribution    | 1,030,519                |
| Fines & Fees                 | 750,500                  |
| Other                        | <u>312,190</u>           |
| <b>TOTAL Current Revenue</b> | <b><u>38,523,495</u></b> |

|                         |                  |
|-------------------------|------------------|
| Transfer from Reserves  | 1,062,851        |
| 2014-15 Budget Rollover | <u>3,429,444</u> |

### Requested Expenditures:

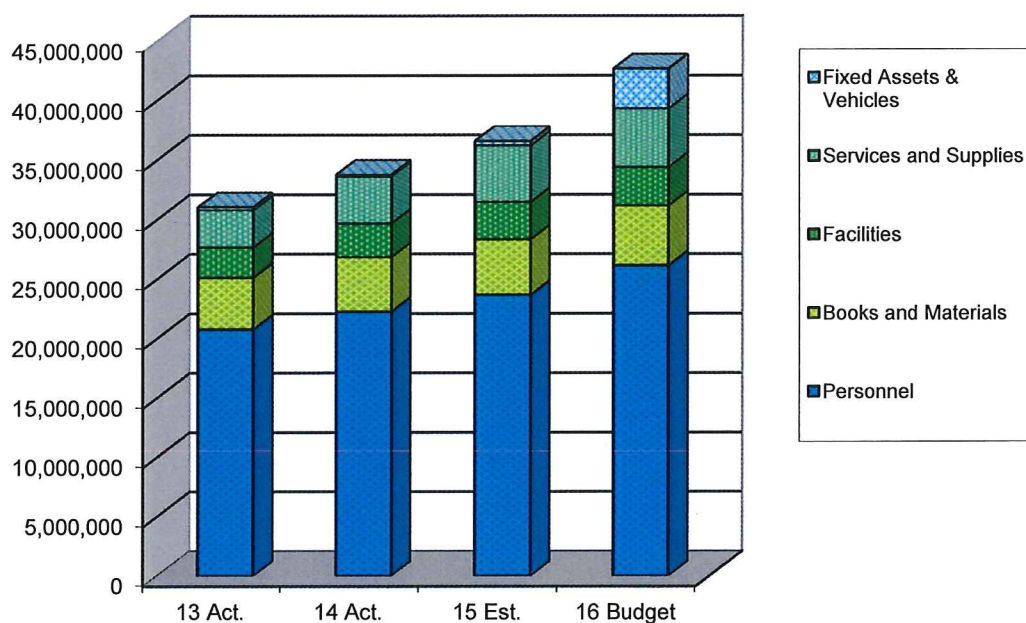
|                               |                          |
|-------------------------------|--------------------------|
| Personnel                     | 26,156,738               |
| Books and Materials           | 5,015,437                |
| Facilities                    | 3,226,391                |
| Services and Supplies         | <u>4,926,945</u>         |
| <b>TOTAL Operating Budget</b> | <b><u>39,325,511</u></b> |

|                         |                  |
|-------------------------|------------------|
| Fixed Assets & Vehicles | <u>3,349,279</u> |
|-------------------------|------------------|

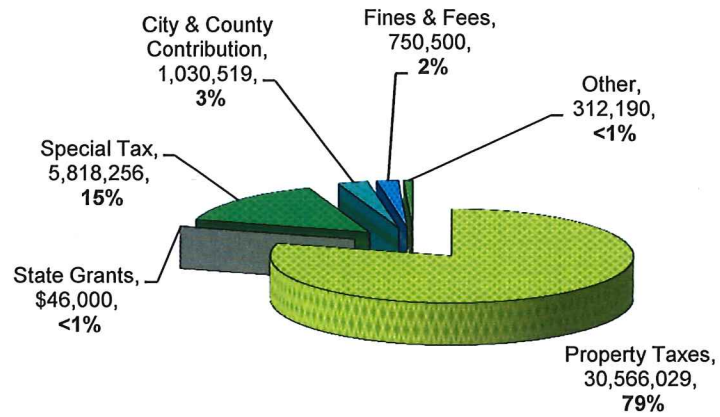
**TOTAL \$43,015,790**

**TOTAL \$42,674,790**

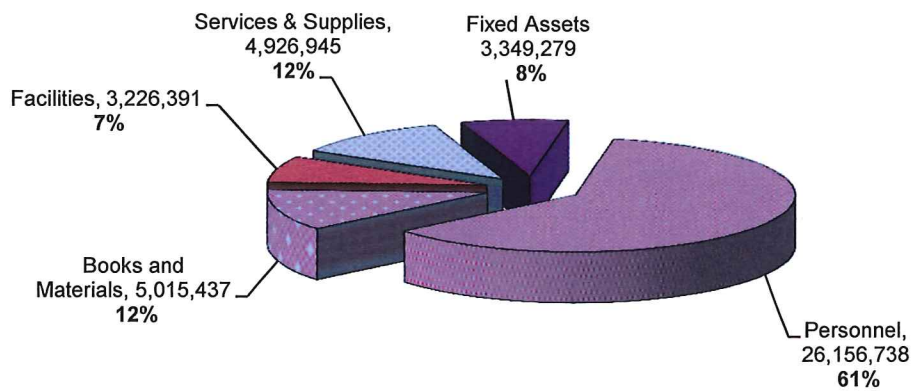
### Four-Year Expenditure Trend



### Fiscal Year 2015-16 Library Revenue



### Fiscal Year 2015-16 Library Expenditures



**Santa Clara County Library Budget**  
**Fiscal Year 2015 - 2016**  
**Four-Year Recap of Revenue & Expenses**

|                                  | <b>FY 12-13<br/>Actual</b> | <b>FY 13-14<br/>Actual</b> | <b>FY 14-15<br/>Approved</b> | <b>FY 14-15<br/>Estimated</b> | <b>FY 15-16<br/>Budget</b> |
|----------------------------------|----------------------------|----------------------------|------------------------------|-------------------------------|----------------------------|
| <b>REVENUE</b>                   |                            |                            |                              |                               |                            |
| Property Taxes                   | 25,723,645                 | 28,411,885                 | 26,305,000                   | 29,419,321                    | 30,566,029                 |
| State Grants                     | 99,568                     | 76,665                     | 46,000                       | 46,000                        | 46,000                     |
| Special Tax                      | 5,690,000                  | 5,737,670                  | 5,709,620                    | 5,766,358                     | 5,818,256                  |
| City & County Contribution       | 1,075,496                  | 1,107,198                  | 992,553                      | 992,553                       | 1,030,519                  |
| Fines & Fees                     | 974,639                    | 940,903                    | 940,000                      | 790,000                       | 750,500                    |
| Other                            | 2,485,250                  | 793,027                    | 315,600                      | 438,240                       | 312,190                    |
| <b>TOTAL</b>                     | <b>36,048,598</b>          | <b>37,067,348</b>          | <b>34,308,773</b>            | <b>37,452,473</b>             | <b>38,523,495</b>          |
| Transfer from reserves           | 0                          | 0                          | 4,243,095                    | 0                             | 1,062,851                  |
| Transfer from reserves           | <u>0</u>                   | <u>0</u>                   | <u>0</u>                     | <u>0</u>                      | <u>3,429,444</u>           |
| <b>TOTAL FINANCING AVAILABLE</b> | <b>36,048,598</b>          | <b>37,067,348</b>          | <b>38,551,868</b>            | <b>37,452,473</b>             | <b>43,015,790</b>          |

**EXPENSES**

|                         |                   |                   |                   |                   |                   |
|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Personnel               | 20,787,685        | 22,261,763        | 23,858,543        | 23,676,063        | 26,156,738        |
| Books and Materials     | 4,349,911         | 4,585,088         | 4,281,000         | 4,662,423         | 5,015,437         |
| Facilities              | 2,533,782         | 2,812,794         | 3,074,022         | 3,131,227         | 3,226,391         |
| Services and Supplies   | 3,142,257         | 3,972,697         | 3,968,678         | 4,766,079         | 4,926,945         |
| Fixed Assets & Vehicles | 233,777           | 114,534           | 3,369,625         | 356,681           | 3,349,279         |
| <b>TOTAL</b>            | <b>31,047,412</b> | <b>33,746,876</b> | <b>38,551,868</b> | <b>36,592,474</b> | <b>42,674,790</b> |

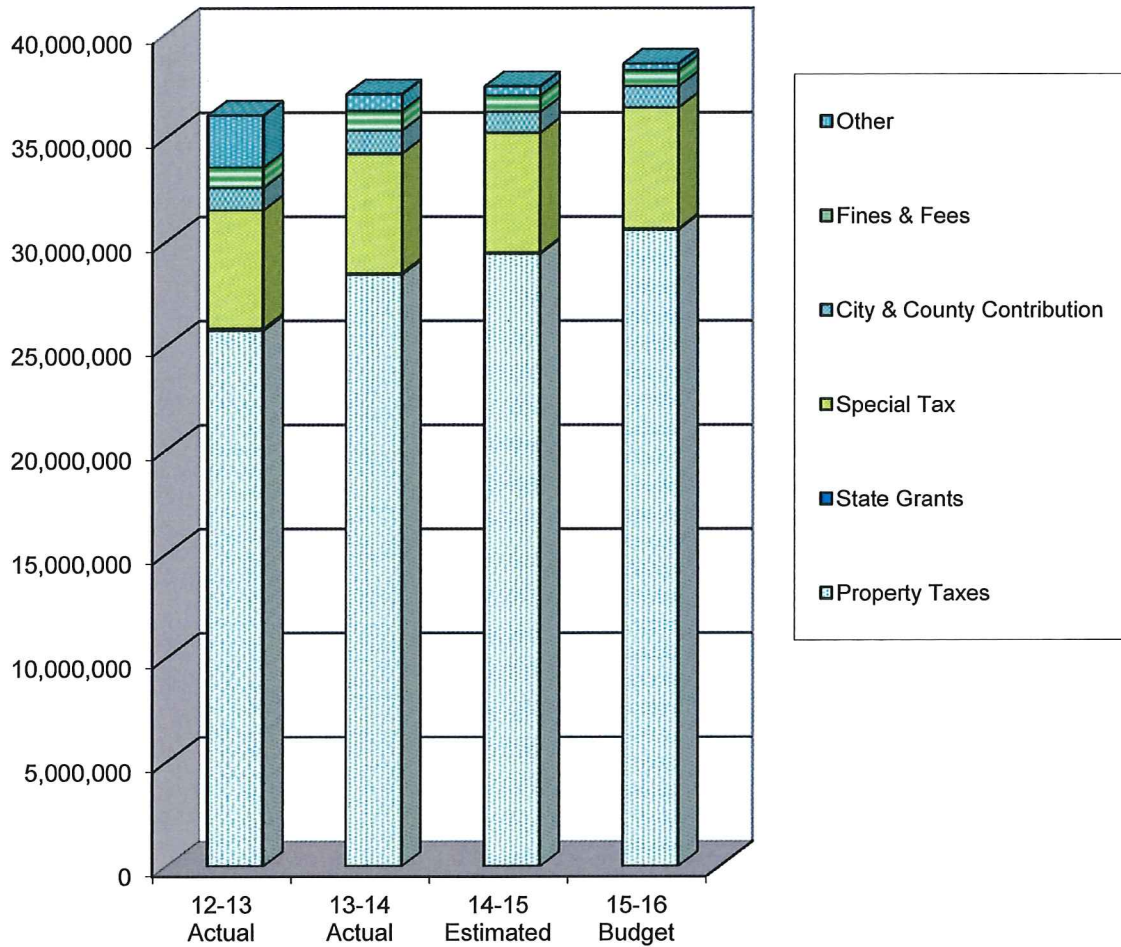
# Fiscal Year 2015-16

## REVENUE PROJECTION

| REVENUE SOURCE                   | FY 13-14 Actual | FY 14-15 Budget | FY 14-15 Projected | FY 15-16 Budget | Variance from Approved |
|----------------------------------|-----------------|-----------------|--------------------|-----------------|------------------------|
| Supplemental Roll                | \$ 525,253      | \$ 300,000      | \$ 718,213         | \$ 584,443      | \$ 284,443             |
| Property Tax - Current Secured   | 20,645,288      | 20,048,000      | 22,094,307         | 23,459,141      | 3,411,141              |
| Property Tax - RDA Distribution  | 1,948,428       | 600,000         | 899,710            | 900,000         | 300,000                |
| Property Tax - Current Unsecured | 1,720,433       | 1,740,000       | 1,794,395          | 1,709,749       | (30,251)               |
| Property Tax - Unitary Roll      | 687,020         | 630,000         | 707,746            | 707,746         | 77,746                 |
| Property Tax- VLF in lieu        | 2,424,091       | 2,500,000       | 2,588,543          | 2,588,543       | 88,543                 |
| RDA- Property Tax Pass-thru      | <u>461,372</u>  | <u>487,000</u>  | <u>616,406</u>     | <u>616,406</u>  | <u>129,406</u>         |
| Subtotal All Property Tax        | \$28,411,885    | \$26,305,000    | \$29,419,321       | \$30,566,029    | \$4,261,029            |
| Library Fines and Fees           | \$ 940,903      | \$ 940,000      | \$ 790,000         | \$ 750,500      | \$ (189,500)           |
| Interest Earnings                | 85,738          | 100,000         | 100,000            | 100,000         | 0                      |
| Homeowner Prop. Tax Relief       | 151,599         | 151,600         | 148,318            | 148,190         | (3,410)                |
| State LSCA                       | 76,665          | 46,000          | 46,000             | 46,000          | 0                      |
| Other State Grants               | 0               | 0               | 0                  | 0               | 0                      |
| Contributions from Cities        | 855,350         | 941,553         | 941,553            | 979,519         | 37,966                 |
| Special Tax - CFD                | 5,737,670       | 5,709,620       | 5,766,358          | 5,818,256       | 108,636                |
| Other Library Services           | 14,078          | 14,000          | 14,000             | 14,000          | 0                      |
| Contributions & Donations        | 395,820         | 10,000          | 126,977            | 10,000          | 0                      |
| Misc. Income                     | 124,865         | 10,000          | 18,945             | 10,000          | 0                      |
| Transfer from County             | 251,848         | 51,000          | 51,000             | 51,000          | 0                      |
| Federal Medicare Credit          | <u>20,927</u>   | <u>30,000</u>   | <u>30,000</u>      | <u>30,000</u>   | <u>0</u>               |
| Subtotal All Other Sources       | \$8,655,463     | \$8,003,773     | \$8,033,151        | \$7,957,465     | (\$46,308)             |
| TOTAL                            | 37,067,348      | \$34,308,773    | \$37,452,473       | \$38,523,495    | \$4,214,722            |
| 2014-15 Budget Rollover          | \$0             | \$0             | \$0                | \$3,429,444     | \$3,429,444            |
| Transfer from Reserves           | \$0             | \$4,243,095     | \$0                | \$1,062,851     | (\$3,180,244)          |
| GRAND TOTAL                      | \$37,067,348    | \$38,551,868    | \$37,452,473       | \$43,015,790    | \$4,463,922            |

Secured property taxes are forecasted to increase over 6% in FY 2015-2016 based on estimates from the County Controller's Office, while all other property tax sources will remain flat except for a small decrease in unsecured property tax proceeds. The Library Fines and Fees estimate is reduced due to the expiration of the \$80 non-district resident card fee. All other revenue sources remain relatively flat. The "2014-15 Budget Rollover" represents projects budgeted in 2014-15 that will not be accomplished until 2015-16, such as replacement of the Automated Materials Handling equipment. The "Transfer from Reserves" represents FY 2015-2016 projects for which funding was set aside by the JPA Board in its approval of the Technology and Capital Maintenance Plans.

### Four-Year Revenue Trend



## **FISCAL YEAR 2015-2016 PERSONNEL REQUEST**

The Fiscal Year 2014-15 budget is expected to end \$250,000 under the approved budget due to a number of vacancies throughout the fiscal year.

The proposed personnel budget of \$26,156,738 reflects a \$2,298,195 increase from the original JPA-approved Fiscal Year 2014-15 personnel budget. Nearly \$1,100,000 of this change is attributed to negotiated salary increases, while nearly \$600,000 is attributed to an increase in retiree healthcare charges.

The balance of the increase is attributable to increased salary, benefit, and employee retirement contributions associated with the following proposed personnel actions:

- The addition of eight part-time Pages throughout the system to meet increased shelving demands expected in Fiscal Year 2015-16;
- The addition of a full-time Library Clerk at Los Altos Community Library offset by the deletion of a part-time clerk to better align the workload of the clerical unit;
- The addition of one full-time Management Analyst to coordinate labor relations and safety activities throughout the department;
- The addition of one half-time stock clerk offset by a reduction in extra help stock clerk hours;
- The addition of 1040 extra Library Assistant hours offset by the deletion of a vacant part-time Buyer 1 position;
- The addition of a full-time Library Assistant offset by the deletion of a part-time library assistant to better align the workload of the virtual services unit;
- The addition of a full-time graphic designer offset by the deletion of a part-time graphic designer and the deletion of 520 extra graphic designer hours to better align the workload of the virtual services unit;
- The addition of 2,600 extra help Page hours and 780 extra help Librarian hours throughout the system;
- The addition of 780 extra Page hours throughout the system.

**Personnel Budget  
FY 2015-2016**

**Expenditure & Revenue Recap**

| 2015-16             | Traditional         | CFD                | Local/Gifts      | Transfer           | TOTAL               |
|---------------------|---------------------|--------------------|------------------|--------------------|---------------------|
| <b>REVENUES</b>     |                     |                    |                  |                    |                     |
|                     | \$32,789,043        | \$5,818,256        | \$979,046        | \$3,429,444        | \$43,015,790        |
| <b>EXPENDITURES</b> |                     |                    |                  |                    |                     |
| Operating           | \$8,005,017         |                    |                  | \$148,319          | \$8,153,336         |
| Capital             | \$68,154            |                    |                  | \$3,281,125        | \$3,349,279         |
| Books, Etc.         | \$3,826,786         | \$1,163,651        | \$25,000         |                    | \$5,015,437         |
| Personnel           | \$20,548,087        | \$4,654,605        | \$954,046        |                    | \$26,156,738        |
| <b>TOTAL</b>        | <b>\$32,448,045</b> | <b>\$5,818,256</b> | <b>\$979,046</b> | <b>\$3,429,444</b> | <b>\$42,674,791</b> |

**Community Facilities District Recap**

| CFD REVENUES    |                    | Personnel          | Books              |
|-----------------|--------------------|--------------------|--------------------|
| Campbell        | \$572,361          | \$457,889          | \$114,472          |
| Cupertino       | \$759,978          | \$607,982          | \$151,996          |
| Gilroy          | \$676,680          | \$541,344          | \$135,336          |
| Los Altos/Wo    | \$504,150          | \$403,320          | \$100,830          |
| Milpitas        | \$1,031,155        | \$824,924          | \$206,231          |
| Morgan Hill     | \$576,969          | \$461,575          | \$115,394          |
| Saratoga/MS     | \$440,148          | \$352,118          | \$88,030           |
| Subtotal        | \$4,561,441        | \$3,649,153        | \$912,288          |
| Bookmobile*     |                    | \$347,350          | \$70,000           |
| Unincorporated* | \$1,256,815        | \$658,102          | \$181,363          |
| <b>Total</b>    | <b>\$5,818,256</b> | <b>\$4,654,605</b> | <b>\$1,163,651</b> |

**Salary and Benefit Recap**

| PERSONNEL           | Formula Share | Traditional by Platform | Remainder by Formula | 100% CFD Return    | Unincorp CFD by formula | Specific Place \$ (City/NCLA) | FY16 TOTAL          | FY15 Budgeted       | Change from FY15   |
|---------------------|---------------|-------------------------|----------------------|--------------------|-------------------------|-------------------------------|---------------------|---------------------|--------------------|
| Campbell            | 10.52%        | \$1,234,875             | \$337,236            | \$457,889          | \$69,261                |                               | \$2,099,261         | \$1,944,827         | \$154,434          |
| Cupertino           | 21.98%        | \$1,978,706             | \$704,262            | \$607,982          | \$144,641               | \$408,888                     | \$3,844,479         | \$3,541,308         | \$303,171          |
| Gilroy              | 10.72%        | \$1,046,780             | \$343,378            | \$541,344          | \$70,523                |                               | \$2,002,025         | \$1,849,802         | \$152,223          |
| Los Altos/Woodland  | 16.18%        | \$1,689,768             | \$518,319            | \$403,320          | \$106,452               | \$545,158                     | \$3,263,018         | \$3,013,552         | \$249,466          |
| Milpitas            | 17.42%        | \$1,622,190             | \$558,120            | \$824,924          | \$114,626               |                               | \$3,119,861         | \$2,849,730         | \$270,131          |
| Morgan Hill         | 10.15%        | \$1,097,616             | \$325,133            | \$461,575          | \$66,775                |                               | \$1,951,100         | \$1,758,628         | \$192,472          |
| Saratoga            | 13.04%        | \$1,381,509             | \$417,879            | \$352,118          | \$85,823                |                               | \$2,237,330         | \$2,063,583         | \$173,747          |
| Sub-Total Libraries | 100%          | \$10,051,446            | \$3,204,326          | \$3,649,153        | \$658,101               | \$954,046                     | \$18,517,073        | \$17,021,430        | \$1,495,643        |
| Headquarters        |               | \$6,985,063             |                      |                    |                         |                               | \$6,985,063         | \$6,212,937         | \$772,126          |
| The Reading Program |               | \$307,251               |                      |                    |                         |                               | \$307,251           | \$305,043           | \$2,208            |
| Bookmobile          |               |                         |                      |                    | \$347,350               |                               | \$347,350           | \$319,133           | \$28,217           |
| <b>GRAND TOTAL</b>  |               | <b>\$17,343,760</b>     | <b>\$3,204,326</b>   | <b>\$3,649,153</b> | <b>\$1,005,452</b>      | <b>\$954,046</b>              | <b>\$26,156,738</b> | <b>\$23,858,543</b> | <b>\$2,298,195</b> |

\*Bookmobile expenses are deducted from the Unincorporated Revenues before applying formula to Unincorporated CFD

**Santa Clara County Library District**  
**FTE from FY 2005-06 to FY 2015-16**

The following totals included benefited positions, extra help positions and allocations of extra hours for part-time employees:

| <b>Headquarters</b>   | <b>2005/06</b> | <b>2006/07</b> | <b>2007/08</b> | <b>2008/09</b> | <b>2009/10</b> | <b>2010/11</b> | <b>2011/12</b> | <b>2012/13</b> | <b>2013/14</b> | <b>2014/15</b> | <b>2015/16</b> |
|-----------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Administration        | 4.0            | 4.0            | 5.0            | 6.0            | 6.0            | 6.0            | 6.0            | 6.0            | 6.5            | 6.5            | 6.5            |
| Business Office       | 14.75          | 14.50          | 14.50          | 14.50          | 14.80          | 14.8           | 13.9           | 14.0           | 13.5           | 13.6           | 14.2           |
| Public Services       | 4.9            | 5.2            | 5.2            | 5.2            | 5.2            | 5.3            | 5.6            | 6.2            | 6.2            | 6.2            | 7.4            |
| Computer Support      | 5.0            | 6.0            | 6.0            | 6.3            | 6.3            | 6.9            | 7.3            | 7.1            | 7.1            | 7.0            | 7.0            |
| Technical Services    | 20.5           | 19.3           | 19.5           | 17.8           | 18.3           | 18.4           | 16.8           | 16.7           | 16.7           | 16.7           | 16.7           |
| Subtotal              | 49.15          | 49.00          | 50.20          | 49.70          | 50.60          | 51.3           | 49.5           | 50.0           | 50.0           | 50.0           | 51.8           |
| Percent of total      | 20.3%          | 20.2%          | 20.4%          | 19.3%          | 18.6%          | 19.2%          | 19.5%          | 19.6%          | 20.0%          | 19.9%          | 20.0%          |
| <b>Direct Service</b> | <b>2005/06</b> | <b>2006/07</b> | <b>2007/08</b> | <b>2008/09</b> | <b>2009/10</b> | <b>2010/11</b> | <b>2011/12</b> | <b>2012/13</b> | <b>2013/14</b> | <b>2014/15</b> | <b>2015/16</b> |
| Alum Rock             | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            |
| Centr. Pub. Svc.      | 3.5            | 4.5            | 4.5            | 5.0            | 5.8            | 5.5            | 5.5            | 5.5            | 6.9            | 6.9            | 6.9            |
| Bookmobile            | 3.8            | 3.5            | 3.5            | 3.5            | 3.5            | 3.4            | 3.3            | 3.2            | 3.2            | 3.2            | 3.2            |
| Campbell              | 21.7           | 22.2           | 22.2           | 22.2           | 23.3           | 22.3           | 20.6           | 21.3           | 20.7           | 21.0           | 21.3           |
| Cupertino             | 31.6           | 32.3           | 33.8           | 38.1           | 39.2           | 39.3           | 37.8           | 40.8           | 38.8           | 39.4           | 39.8           |
| Gilroy                | 17.8           | 17.4           | 18.1           | 19.5           | 22.2           | 20.9           | 20.4           | 21.1           | 20.5           | 20.6           | 20.9           |
| Literacy              | 1.0            | 1.0            | 1.0            | 1.0            | 1.0            | 2.5            | 2.5            | 2.9            | 2.9            | 2.9            | 2.9            |
| Los Altos             | 32.1           | 32.1           | 31.9           | 32.0           | 32.7           | 31.7           | 30.0           | 29.7           | 28.8           | 28.8           | 30.8           |
| Woodland              | 4.2            | 4.1            | 4.1            | 4.1            | 4.6            | 4.1            | 4.1            | 4.1            | 4.1            | 4.1            | 4.1            |
| Milpitas              | 36.5           | 36.5           | 34.9           | 37.8           | 39.3           | 40.0           | 37.7           | 32.6           | 30.9           | 31.1           | 33.1           |
| Morgan Hill           | 17.3           | 16.9           | 17.4           | 20.0           | 21.9           | 20.8           | 19.5           | 20.3           | 20.0           | 20.0           | 20.8           |
| Saratoga              | 23.2           | 22.7           | 24.2           | 24.9           | 27.3           | 25.2           | 22.9           | 23.9           | 23.4           | 23.6           | 23.9           |
| Subtotal              | 192.7          | 193.2          | 195.6          | 208.1          | 220.8          | 215.4          | 204.1          | 205.3          | 200.1          | 201.5          | 207.6          |
| Percent of total      | 79.7%          | 79.8%          | 79.6%          | 80.7%          | 81.4%          | 80.8%          | 80.5%          | 80.4%          | 80.0%          | 80.1%          | 80.0%          |
| <b>Total FTE</b>      | <b>241.9</b>   | <b>242.2</b>   | <b>245.8</b>   | <b>257.8</b>   | <b>271.4</b>   | <b>266.8</b>   | <b>253.6</b>   | <b>255.2</b>   | <b>250.1</b>   | <b>251.5</b>   | <b>259.5</b>   |

|                         | <b>2014/15</b> | <b>2015/16</b> |
|-------------------------|----------------|----------------|
| <b>Benefited FTE:</b>   | <b>204.8</b>   | <b>211.3</b>   |
| <b>Extra Help FTE:</b>  | <b>30.3</b>    | <b>31.6</b>    |
| <b>Extra Hours FTE:</b> | <b>16.4</b>    | <b>16.5</b>    |
| <b>TOTAL:</b>           | <b>251.5</b>   | <b>259.3</b>   |

**Fiscal Year 2015-2016 Facilities, Services and Supplies Request**

| EXPENDITURE CATEGORY             | FY 13-14<br>ACTUAL  | FY 14-15<br>Budget (Adj) | FY 14-15<br>Projected | FY 15-16<br>Proposed<br>Budget | Change          |
|----------------------------------|---------------------|--------------------------|-----------------------|--------------------------------|-----------------|
| Safety Shoes                     | 1,293               | 1,909                    | \$ 1,909              | 1,600                          | \$ (309)        |
| Communications & Phone           | 330,507             | 393,324                  | 393,324               | 256,091                        | (137,233)       |
| Communications & Phone- Co.      | 23,144              | 26,014                   | 26,014                | 42,234                         | 16,220          |
| Insurance Premiums               | 11,052              | 11,259                   | 27,418                | 161,818                        | 150,559         |
| Insurance                        | 107,728             | 146,393                  | 146,393               | 49,297                         | (97,096)        |
| Maintenance- Equipment           | 480,158             | 619,342                  | 619,342               | 635,042                        | 15,700          |
| Maintenance- Struct.& Improve.   | 547,202             | 1,129,331                | 894,331               | 1,259,100                      | 129,769         |
| Membership Dues & Fees           | 20,603              | 30,000                   | 30,000                | 30,000                         | 0               |
| Office Expense                   | 615,903             | 407,471                  | 407,471               | 468,790                        | 61,319          |
| Incentives and Promotions        | 30,000              | 30,000                   | 30,000                | 30,000                         | 0               |
| Postage Expense-External         | 6,900               | 60,000                   | 60,000                | 60,000                         | 0               |
| Postage Expense- Internal        | 16,850              | 18,420                   | 18,420                | 18,420                         | 0               |
| Printing- External               | 67,243              | 76,992                   | 76,992                | 77,000                         | 8               |
| Printing- Internal               | 3,265               | 20,000                   | 20,000                | 3,706                          | (16,294)        |
| PC Software                      | 403,872             | 1,075,966                | 875,966               | 662,152                        | (413,814)       |
| Education Exp.- Other            | 5,193               | 14,800                   | 14,800                | 19,800                         | 5,000           |
| Workshops, Conf. & Seminars      | 17,894              | 30,000                   | 30,000                | 30,000                         | 0               |
| Professional Services            | 912,731             | 971,914                  | 921,914               | 646,288                        | (325,626)       |
| Data Proc. Servc.- External      | 43,903              | 37,200                   | 37,200                | 37,200                         | 0               |
| Data Proc. Servc.- Internal      | 181,967             | 242,436                  | 242,436               | 325,141                        | 82,705          |
| Professional Servc.- Internal    | 1,247               | 1,249                    | 1,249                 | 0                              | (1,249)         |
| Legal Services                   | 37,555              | 45,400                   | 45,400                | 45,400                         | 0               |
| Lease- Equipment- Other          | 190,306             | 170,997                  | 170,997               | 190,000                        | 19,003          |
| Rent & Lease Building & Improve. | 747,028             | 510,641                  | 510,641               | 427,401                        | (83,240)        |
| Small Tools & Instru.            | 34,273              | 110,249                  | 110,249               | 110,800                        | 551             |
| PC Hardware                      | 235,226             | 278,202                  | 278,202               | 442,484                        | 164,282         |
| Library Books                    | 4,585,088           | 4,662,423                | 4,662,423             | 5,015,437                      | 353,014         |
| County Overhead                  | 426,499             | 593,128                  | 593,128               | 904,581                        | 311,453         |
| Furniture                        | 64,954              | 151,107                  | 151,107               | 32,450                         | (118,657)       |
| Garage Fleet Services            | 120,756             | 109,010                  | 89,010                | 105,010                        | (4,000)         |
| Fuel                             | 23,561              | 27,893                   | 20,893                | 27,531                         | (362)           |
| Mileage                          | 17,177              | 24,000                   | 24,000                | 24,000                         | 0               |
| Business Travel                  | 46,258              | 30,000                   | 30,000                | 30,000                         | 0               |
| Local Meals and Meetings         | 2,373               | 2,000                    | 1,500                 | 2,000                          | 0               |
| Utilities                        | 981,178             | 1,027,000                | 982,000               | 998,000                        | (29,000)        |
| Misc. Expenses -- Other          | 29,693              | 0                        | 15,000                | 0                              | 0               |
| <b>TOTAL</b>                     | <b>\$11,370,579</b> | <b>\$13,086,071</b>      | <b>\$12,559,730</b>   | <b>\$13,168,773</b>            | <b>\$82,702</b> |

**Facilities, Services and Supplies Summary:**

Although there are a number of fluctuations identified above, most of these are related to the expenditure of one-time funds in a given fiscal year that do not repeat in another. For example, the \$413,814 decrease in software expenditures relates to the 2014-15 Tech Plan funding to replace the Integrated Library System software, while the \$325,626 decrease in Professional Services relates to 2014-15 signage and website projects. Due to the opening of the new Services and Support Center, the lease of the old headquarters building expired on 09/30/2014, resulting in continued annual savings in the "Rent & Lease" line item. Also, \$200,000 of the "Library Books" line item increase is associated with additional spending on e-books.

**Books and Materials Budget  
FY 2015-2016**

**Expenditure & Revenue Recap**

| 2015-16             | Traditional         | CFD                | Local/Gifts      | Transfer           | TOTAL               |
|---------------------|---------------------|--------------------|------------------|--------------------|---------------------|
| <b>REVENUES</b>     |                     |                    |                  |                    |                     |
|                     | \$32,789,043        | \$5,818,256        | \$979,046        | \$3,429,444        | \$43,015,790        |
| <b>EXPENDITURES</b> |                     |                    |                  |                    |                     |
| Operating           | \$8,005,017         | \$0                | \$0              | \$148,319          | \$8,153,336         |
| Capital             | \$68,154            | \$0                | \$0              | \$3,281,125        | \$3,349,279         |
| Books, Etc.         | \$3,826,786         | \$1,163,651        | \$25,000         | \$0                | \$5,015,437         |
| Personnel           | \$20,548,087        | \$4,654,605        | \$954,046        | \$0                | \$26,156,738        |
| <b>TOTAL</b>        | <b>\$32,448,044</b> | <b>\$5,818,256</b> | <b>\$979,046</b> | <b>\$3,429,444</b> | <b>\$42,674,790</b> |

**Community Facilities District Recap**

| CFD REVENUES    |                    | Personnel          | Books              |
|-----------------|--------------------|--------------------|--------------------|
| Campbell        | \$572,361          | \$457,889          | \$114,472          |
| Cupertino       | \$759,978          | \$607,982          | \$151,996          |
| Gilroy          | \$676,680          | \$541,344          | \$135,336          |
| Los Altos/Wo    | \$504,150          | \$403,320          | \$100,830          |
| Milpitas        | \$1,031,155        | \$824,924          | \$206,231          |
| Morgan Hill     | \$576,969          | \$461,575          | \$115,394          |
| Saratoga/MS     | \$440,148          | \$352,118          | \$88,030           |
| Subtotal        | \$4,561,441        | \$3,649,153        | \$912,288          |
| Bookmobile      |                    | \$347,350          | \$70,000           |
| Unincorporated* | \$1,256,815        | \$658,102          | \$181,363          |
| <b>Total</b>    | <b>\$5,818,256</b> | <b>\$4,654,605</b> | <b>\$1,163,651</b> |

**Books and Materials Recap**

|                               | Formula Share | Traditional by Formula | CFD Return       | Unincorp CFD by formula | Specific Place \$ (City/NCLA) | FY16 TOTAL         | FY15 Budgeted      | Change from FY15 |
|-------------------------------|---------------|------------------------|------------------|-------------------------|-------------------------------|--------------------|--------------------|------------------|
| <b>MATERIALS**</b>            |               |                        |                  |                         |                               |                    |                    |                  |
| Campbell                      | 10.52%        | \$365,068              | \$114,472        | \$19,087                |                               | \$498,628          | \$443,997          | \$54,631         |
| Cupertino                     | 21.98%        | \$762,386              | \$151,996        | \$39,861                |                               | \$954,242          | \$847,287          | \$106,955        |
| Gilroy                        | 10.72%        | \$371,717              | \$135,336        | \$19,435                |                               | \$526,488          | \$467,871          | \$58,617         |
| Los Altos/Woodland            | 16.18%        | \$561,097              | \$100,830        | \$29,337                | \$25,000                      | \$716,264          | \$639,857          | \$76,407         |
| Milpitas                      | 17.42%        | \$604,183              | \$206,231        | \$31,589                |                               | \$842,003          | \$725,802          | \$116,201        |
| Morgan Hill                   | 10.15%        | \$351,966              | \$115,394        | \$18,402                |                               | \$485,762          | \$422,776          | \$62,986         |
| Saratoga                      | 13.04%        | \$452,367              | \$88,030         | \$23,652                |                               | \$564,048          | \$505,410          | \$58,638         |
| Sub-Total Libraries           | 100%          | \$3,468,785            | \$912,288        | \$181,363               | \$25,000                      | \$4,587,436        | \$4,053,000        | \$534,436        |
| High Demand Materials Reserve |               | \$200,000              |                  |                         |                               | \$200,000          | \$0                | \$200,000        |
| Bookmobile                    |               |                        |                  | \$70,000                |                               | \$70,000           | \$70,000           |                  |
| Headquarters                  |               | \$158,000              |                  |                         |                               | \$158,000          | \$158,000          | \$0              |
| <b>GRAND TOTAL</b>            |               | <b>\$3,826,785</b>     | <b>\$912,288</b> | <b>\$251,363</b>        | <b>\$25,000</b>               | <b>\$5,015,436</b> | <b>\$4,281,000</b> | <b>\$734,436</b> |

\*Bookmobile expenses are deducted from the Unincorporated Revenues before applying formula to Unincorporated CFD

**FIXED ASSET and VEHICLE REQUEST**  
**Fiscal Year 2015-2016**

**Fixed Assets**

The following fixed asset requests will be funded with unspent funding from FY 2014-15 (\$2,994,444), a transfer from the Technology Reserve (\$286,681) and from library funding (\$68,154):

**AMHS Equipment Replacement** **\$2,994,444**

Automated materials handling system equipment will be replaced.

**Self-Vending 24 Hour Library Unit Pilot** **\$150,000**

Self-vending 24-hour library units that can loan materials and/or dispense holds will be piloted.

**Mobile Lab/Device Check-out Pilot** **\$120,081**

To support outreach, funds will be used to purchase laptops and other peripherals to support a mobile lab; money will also be used to support pilot for vending machine to loan laptops.

**Network Storage System** **\$30,140**

Two network storage systems for library servers will be added.

**Group Work Stations** **\$16,600**

This line item will fund group workstations for patrons to collaborate, and will include large monitors and devices for multiple laptops to plug in and display.

**Network Switch Replacement** **\$15,354**

Older library switches will be replaced throughout the library system.

**Remote Email Access Appliance Replacement** **\$11,900**

The remote email access appliance is nearing end-of-life and will be upgraded,

**ASA Firewall Replacement** **\$10,760**

The firewall at the Services and Support Center is nearing end-of-life and will be replaced.

**Total Fixed Asset Request:** **\$3,349,279**

**BUDGETED RESERVES**  
**Fiscal Year 2015-2016**

**Capital Development (Building) Reserve**

**Amount Added: \$ 0**

The designated Building Reserve serves to identify funding for future significant building repair and maintenance obligations. The amount requested to be transferred from this reserve in Fiscal Year 2015-16 is \$506,000 for the following projects:

Replace elevator at Campbell Library: \$350,000  
Replace Lighting Ballasts at Cupertino Library: \$75,000  
Replace heat pumps at Gilroy Library: \$30,000  
Replace exterior automatic doors at Woodland Library: \$25,000  
Replace Building Maintenance System (BMS) computer at Los Altos Library: \$15,000  
Replace HVAC unit at Morgan Hill Library: \$11,000

The current balance in this reserve: \$ 4,505,000.

**Reserve for Future Operation (Technology)**

**Amount Added: \$0**

The Board established this designated reserve to accrue financing for large, costly computer system upgrades and equipment replacement. In January 2013, the JPA Board considered the three-year comprehensive plan for technology replacement and upgrade and designated funds for technology improvements through 2016. The amount requested to be transferred from this reserve in Fiscal Year 2015-16 is \$556,851. It is needed to pay for the items detailed in the Fixed Asset request and certain Services and Supplies items.

The current balance in this reserve: \$556,851

Reserves Recap: The *estimated* status of reserves/fund balance, following adoption of the FY 2015-16 Budget, is as follows.

FUND 0025

|              |                                                |
|--------------|------------------------------------------------|
| \$3,999,000  | Building Reserve                               |
| 0            | Technology Reserve                             |
| 2,617,126    | Fund Balance- Economic Uncertainty Designation |
| \$13,666,076 | Undesignated Fund Balance                      |

FUND 0322

|             |                            |
|-------------|----------------------------|
| \$1,487,641 | Whipple Estate – Los Altos |
|-------------|----------------------------|

**REBUDGET OF UNSPENT FISCAL YEAR 2014-2015 FUNDS**  
**Fiscal Year 2015-2016**

The following projects and purchases, budgeted in Fiscal Year 2014-2015, will not be completed before June 30, 2015 and need to be rebudgeted to Fiscal Year 2015-2016:

- \$2,994,444 for replacement of the automated materials handling system equipment throughout the library system;
- \$200,000 for remaining software purchases for the Integrated Library System (ILS) replacement;
- \$155,000 for replacement of the HVAC system at Campbell Community Library;
- \$60,000 for interior painting at Saratoga Community Library;
- \$20,000 for replacement of lighting ballasts at Morgan Hill Community Library.

**Total amount rebudgeted from Fiscal Year 2014-2015: \$3,429,444.**

# **Santa Clara County Library Formula 2015-2016**

| Library                           | Population<br>1-1-14 | Percent | Assessed Valuation | Percent | Circulation | Percent          | Formula<br>Share | FY 14-15 |
|-----------------------------------|----------------------|---------|--------------------|---------|-------------|------------------|------------------|----------|
| <b>Campbell</b>                   | 41,993               |         | 7,696,495,703      |         |             |                  |                  |          |
| Unincorporated                    | 8,426                |         | 1,742,000,813      |         |             |                  |                  |          |
| Redevelopment                     |                      |         | -802,163,171       |         |             |                  |                  |          |
| RDA Pass-thru                     |                      |         | 769,688,248        |         |             |                  |                  |          |
| RDA Dissolution                   |                      |         | 0                  |         |             |                  |                  |          |
|                                   | 50,419               | 13.550% | 9,406,021,593      | 10.658% | 661,775     | 7.365%           | <b>10.52%</b>    | 10.56    |
| <b>Cupertino</b>                  | 59,946               |         | 17,098,778,392     |         |             |                  |                  |          |
| Unincorporated                    | 3,988                |         | 512,564,025        |         |             |                  |                  |          |
|                                   | 63,934               | 17.182% | 17,611,342,417     | 19.956% | 2,587,525   | 28.797%          | <b>21.98%</b>    | 22.24    |
| <b>Gilroy</b>                     | 52,413               |         | 6,714,164,849      |         |             |                  |                  |          |
| Unincorporated                    | 7,628                |         | 1,210,798,096      |         |             |                  |                  |          |
|                                   | 60,041               | 16.136% | 7,924,962,945      | 8.980%  | 631,881     | 7.032%           | <b>10.72%</b>    | 10.7     |
| <b>Los Altos</b>                  | 29,969               |         | 11,894,742,345     |         |             |                  |                  |          |
| Los Altos Hills                   | 8,354                |         | 6,209,602,590      |         |             |                  |                  |          |
| Unincorporated                    | 4,269                |         | 1,102,550,309      |         |             |                  |                  |          |
|                                   | 42,592               | 11.446% | 19,206,895,244     | 21.764% | 1,376,241   | 15.317%          | <b>16.18%</b>    | 16.46    |
| <b>Milpitas</b>                   | 70,092               |         | 14,060,786,369     |         |             |                  |                  |          |
| Unincorporated                    | 311                  |         | 71,687,276         |         |             |                  |                  |          |
| Redevelopment                     |                      |         | -6,034,771,768     |         |             |                  |                  |          |
| RDA Pass-thru                     |                      |         | 635,558,932        |         |             |                  |                  |          |
| RDA Dissolution                   |                      |         | 3,158,166,297      |         |             |                  |                  |          |
|                                   | 70,403               | 18.920% | 11,891,427,105     | 13.474% | 1,784,309   | 19.858%          | <b>17.42%</b>    | 16.74    |
| <b>Morgan Hill</b>                | 41,197               |         | 7,217,728,787      |         |             |                  |                  |          |
| Unincorporated                    | 7,598                |         | 1,903,297,185      |         |             |                  |                  |          |
| Redevelopment                     |                      |         | -2,305,290,261     |         |             |                  |                  |          |
| RDA Pass-thru                     |                      |         | 176,480,238        |         |             |                  |                  |          |
| RDA Dissolution                   |                      |         | 737,785,438        |         |             |                  |                  |          |
|                                   | 48,795               | 13.113% | 7,730,001,386      | 8.759%  | 769,819     | 8.568%           | <b>10.15%</b>    | 9.95     |
| <b>Saratoga</b>                   | 30,887               |         | 12,133,048,482     |         |             |                  |                  |          |
| Monte Sereno                      | 3,450                |         | 1,721,916,513      |         |             |                  |                  |          |
| Unincorporated                    | 1,578                |         | 625,829,922        |         |             |                  |                  |          |
|                                   | 35,915               | 9.652%  | 14,480,794,917     | 16.409% | 1,173,702   | 13.063%          | <b>13.04%</b>    | 13.35    |
| Percentages are based on assigned |                      |         |                    |         |             |                  |                  |          |
|                                   | Population           |         | Assessed Valuation |         | Circulation |                  |                  |          |
| Total                             | 425,564              |         | 98,956,833,159     |         | 9,310,108   |                  |                  |          |
| Assigned                          | 372,098              |         | 88,251,445,606     |         | 8,985,252   |                  |                  |          |
| Cities                            | 338,301              |         | 84,747,264,030     |         |             |                  |                  |          |
| Unincorporated                    | 33,797               |         | 7,168,727,626      |         |             |                  |                  |          |
| Unassigned                        | 53,466               |         | 7,040,841,503      |         | 324,856     | (Bookmobile, HQ) |                  |          |
| Redevelopment                     |                      |         | -3,664,546,049     |         |             |                  |                  |          |

|                |        |                |
|----------------|--------|----------------|
| Total Unincorp | 87,263 | 14,209,569,129 |
|----------------|--------|----------------|